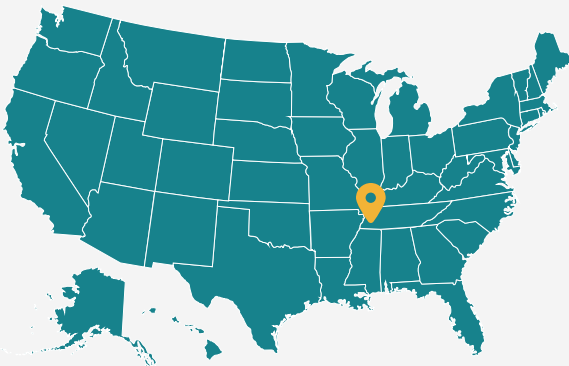


# District Profile

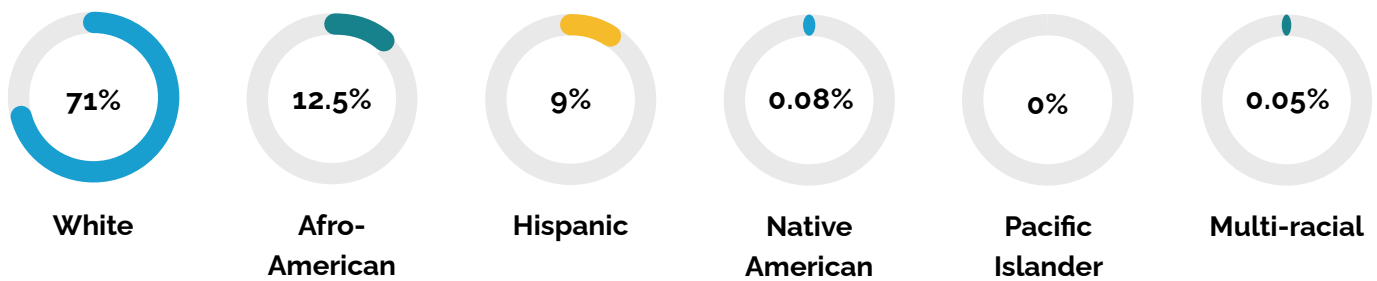
ARLINGTON COMMUNITY SCHOOL DISTRICT  
Tennessee | [acsk-12.org](http://acsk-12.org)



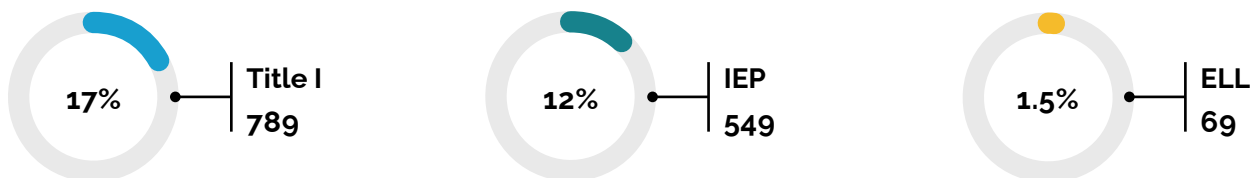
Our Districts of Distinction initiative recognizes U.S. school districts that have made the most progress in student performance from 2019 (Pre-COVID) to 2024. **The series identifies ten districts that demonstrated the highest improvements in English Language Arts, math, and science scores—showing just how powerful innovation and responsive approaches for learning recovery can be.** Through a comprehensive analysis of federal and state-reported data, district strategic plans, and interviews with educational leadership, we uncovered the strategies driving these impressive gains.

Arlington Community School District is a regular school district located in Shelby County with 4 schools, 272 teachers and 4,803 students. Total Revenue is \$54,526,000 and is trending up. Arlington Community School District spends \$11,153 per student per year on instruction.

## STUDENTS

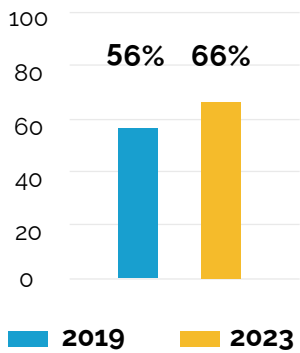


## FEDERAL PROGRAMS

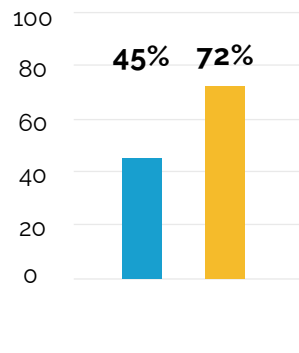


## STUDENT PROFICIENCY

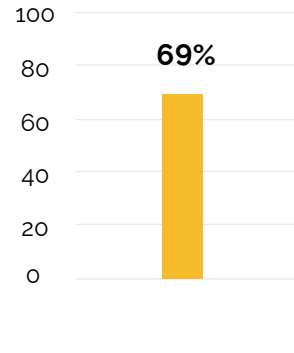
ELA 2019-2023



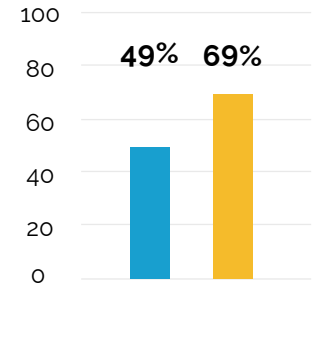
Math 2019-2023



Science 2019-2023



Social Studies 2019-2023



## FISCAL

Revenue by Source	Amount	Amount per student	Percent
<b>Total Revenue:</b>	<b>\$54,526,000</b>	<b>\$11,153</b>	
<b>Revenue by Source</b>			
Federal:	\$4,924,000	\$1,007	9%
Local:	\$25,461,000	\$5,208	47%
State:	\$24,141,000	\$4,938	44%
<b>Total Expenditures:</b>	<b>\$54,677,000</b>	<b>\$11,184</b>	
<b>Total Current Expenditures:</b>	<b>\$46,933,000</b>	<b>\$9,600</b>	
Instructional Expenditures:	\$29,438,000	\$6,021	63%
Student and Staff Support:	\$5,581,000	\$1,142	12%
Administration:	\$6,529,000	\$1,335	14%
Operations, Food Service, other:	\$5,385,000	\$1,101	11%
<b>Total Capital Outlay:</b>	<b>\$7,683,000</b>	<b>\$1,571</b>	
Construction:	\$4,278,000	\$875	
<b>Total Non El-Sec Education &amp; Other:</b>	<b>\$0</b>	<b>\$0</b>	
<b>Interest on Debt:</b>	<b>\$5,000</b>	<b>\$1</b>	

## KEY PERSONNEL



Superintendent

**Dr. Allison Clark**

allison.clark@acsk-12.org



Associate Superintendent for  
Principal Support

**Cherry Davidson**

cherry.davidson@acsk-12.org



Chief Academic Officer

**Todd Goforth**

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Chief of Accountability/Student  
Services

**Rochelle Douglas**

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Chief of Human Resources

**Allison Clark**

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Elementary Schools Supervisor

**Andrea Cotner**

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Secondary Supervisor:

**Kim Douglas**

kim.douglas@acsk-12.org



Director of Communications  
& Planning:

**Tyler Hill**

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## ARLINGTON COMMUNITY SCHOOL'S 2024-2030 STRATEGIC PLAN

### PORTRAIT OF AN ACS GRADUATE

With the new strategic plan centering on the "Portrait of an ACS Graduate," the district aims to prepare students for college, career, and life. This includes emphasizing 21st-century skills, character traits, and social/emotional competencies.



## STRATEGIC PRIORITIES



### **Communicate Effectively:**

listen, ask, engage,  
use tools



### **Collaborate Intentionally:**

build relationships, respect  
diversity, share tasks



### **Cultivate Creativity:**

solve problems, express  
ideas, think differently



### **Be Resilient:**

overcome, embrace failure,  
focus, self-improve



### **Lead with Empathy:**

understand needs, discuss  
emotions, serve others

## STRATEGIC GOALS + INITIATIVES

1. Alignment of Competencies
2. Career and College Platform
3. Student-Centered Learning
4. Professional Development
5. Life Skills Progression
6. Service-Learning Projects
7. Mental Health Support
8. Student Voice and Feedback
9. Positive School Culture
10. Extracurricular Engagement
11. Parent Education Programs
12. Empower School Leadership

## PLAN IMPLEMENTATION PHILOSOPHY

This strategic plan serves as a flexible, living document with visionary goals—adaptable to students' needs. It promotes a collaborative community and aims to create a dynamic learning environment that prepares graduates to thrive in the modern world.

READ THE FULL STRATEGIC PLAN.

[CLICK HERE](#)